

AFRICA IS OUR HOME, WE DRIVE HER



2024 INTERIM RESULTS PRESENTATION













Backdrop and progress





Backdrop – despite a difficult macroeconomic environment in 1H24...





Global

- · Serious geopolitical tensions persisted
- Elections created uncertainty in several countries
- · Global inflation moderated, but slower than expected
- While the EU central bank cut interest rates in June, the BOE and the Fed delayed cuts
- Steady but relatively slow growth



Sub-Saharan Africa

- · Rapid growth continued in most African countries
- Nigeria introduced reforms, including the removal of petrol subsidies and liberalisation of the exchange rate
- Widespread protests against fiscal reforms in Kenya
- Currency weakness compared to the Rand in a number of our countries
- Weighted average inflation across our businesses remained elevated, but slowed in Kenya, Ghana, and Mozambique
- Further interest rate hikes in East Africa and Angola



South Africa

- Progress in addressing electricity and logistics constraints, supported by strong backing from the private sector
- Uncertainty ahead of the election weighed on consumer and business confidence
- Government of National Unity established, fiscal prudence and commitment to structural reform re-affirmed
- While inflation slowed, interest rates remained at 15-year high



... we executed our strategic priorities



Our purpose:

Why we exist

Africa is our home, we drive her growth



Our strategic priorities:
What we need to do to deliver our

purpose

Transform client experience



Execute with excellence



Drive sustainable growth and value

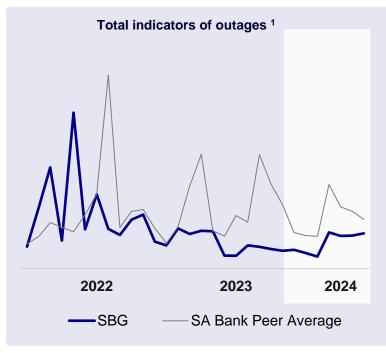


... enabled by our technology





Strengthened our core infrastructure, system stability and security





Delivered best-in-class client platforms

Investment in core banking systems across the continent

Modernisation of client platforms

Customer
Relationship
Management System
and Al-enabled
contact centres

Modernisation of enabling platforms

500k

Clients using digital money management tools³

150%
Al banker chat sessions on the app³

61
Digital channel
NPS³



Powered 24/7 full-scale financial services across our 20 countries

70%Unsecured personal loans disbursed digitally²

1 33% Digital fee income³

17% Daily and weekly users³

↑ 56% App logins³

¹ Downdetector, ² Africa Regions, ³ South Africa



... and we delivered against our 2024 focus areas



In 1H24, we delivered

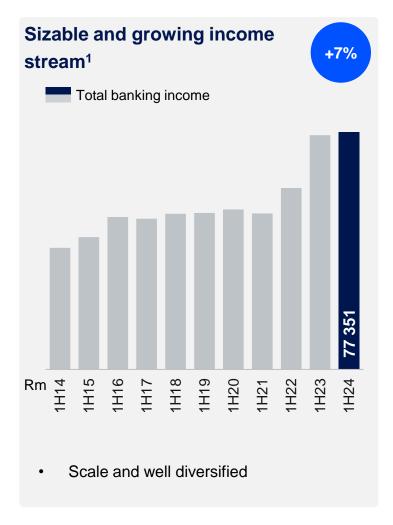
1	Continued growth in our client franchises	19.5m Active clients +5%	3m Embedded policies	R22bn Sustainable finance ¹
2	Focused on defending and growing our businesses	10% PPB SA fees	↑ 28% Digital transactions²	11% AUM in SA
3	Managed risk effectively while supporting our clients	>R61bn Disbursements ²	>R105bn IB origination	>R13bn Liberty payouts ³
4	Strong focus on costs, but continued to invest for the future	re >44% in the cloud ⁴	>99% App uptime ⁵	↓ 4% Branch sqm
5	Diligent capital management which led to increased dividends paid to group	R5.7bn from Liberty ⁶	R4.2bn from Offshore ⁷	\$20.5m from ICBCS

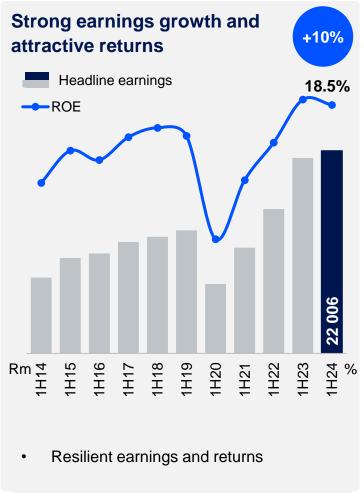
¹ Mobilised for clients in 1H24, ² PPB SA and BCB SA, ³ Death, disability and annuity payments only, ⁴ SBG compute in the public cloud, ⁵ PPB SA mobile app, ⁶ Committed year to date; over R11 billion since the Liberty transaction announced, ⁷ Dividends from entities in Isle of Man and Jersey

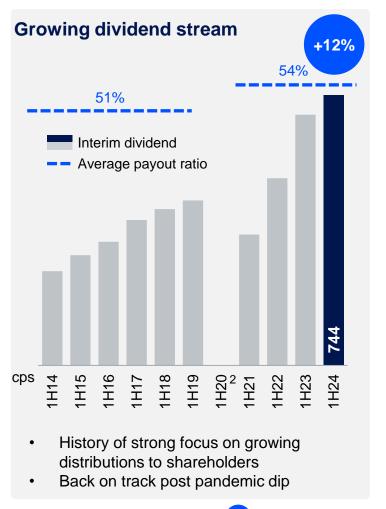


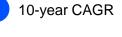
SBG – a business that has proved resilient over time...











¹ Total income for banking operations, ² No 2020 interim dividend paid as per guidance from the South African Reserve Bank



... and is recognised as a leader on the continent







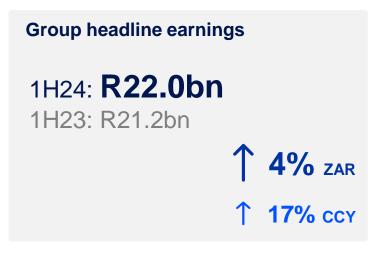
1H24 Financial performance





Performance – we delivered strong returns, improved efficiency, and higher dividends

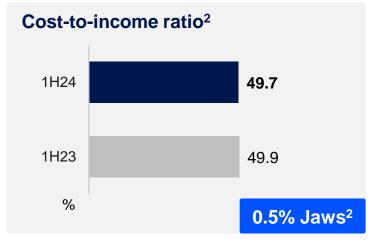














¹ Includes Banking and Insurance & Asset Management, ² Based on Banking Franchise



Banking





Banking overview – growth off a high base, supported by positive jaws and improved credit charges



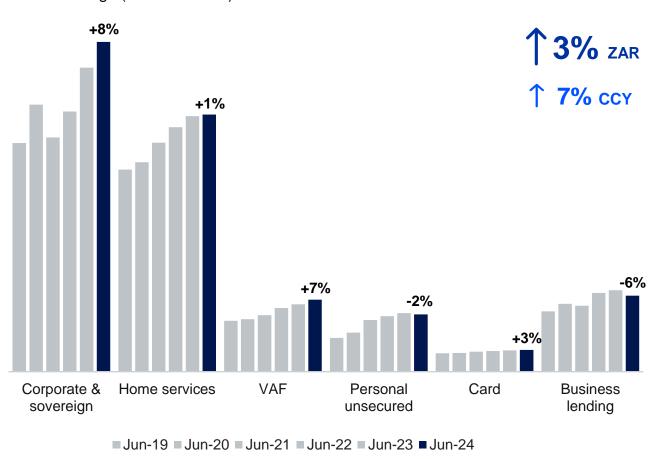
	1H24 Rm	1H23 Rm	Change %	Change CCY %
Net interest income	50 425	46 946	7	19
Non-interest revenue	26 926	29 340	(8)	2
Total income	77 351	76 286	1	13
Operating expenses	(38 406)	(38 080)	1	10
Pre-provision profit	38 945	38 206	2	15
Credit impairment charges	(7 979)	(9 389)	(15)	(10)
Banking headline earnings	19 792	18 720	6	19
Net interest margin, bps	497	487		
Credit loss ratio, bps	92	109		
Cost-to-income ratio, %	49.7	49.9		
Jaws, %	0.5	11.8		
ROE, %	19.0	19.0		

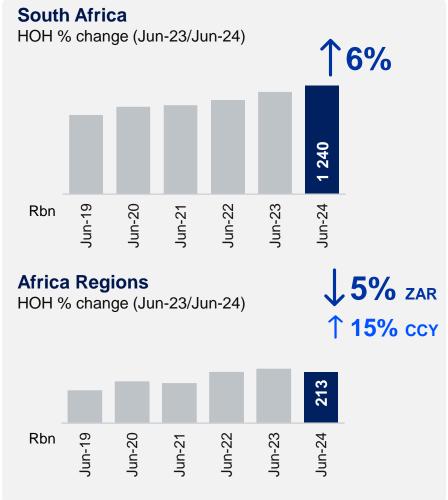


Gross loans and advances to customers – growth driven by strong corporate origination



Gross loans and advances to customers by product, R1.5trn HOH % change (Jun-23/Jun-24)





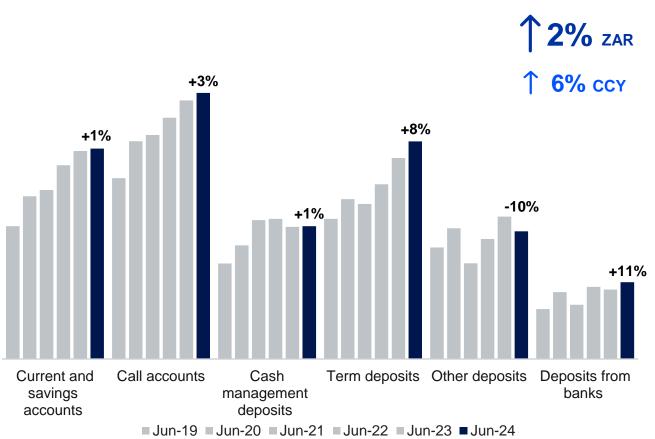


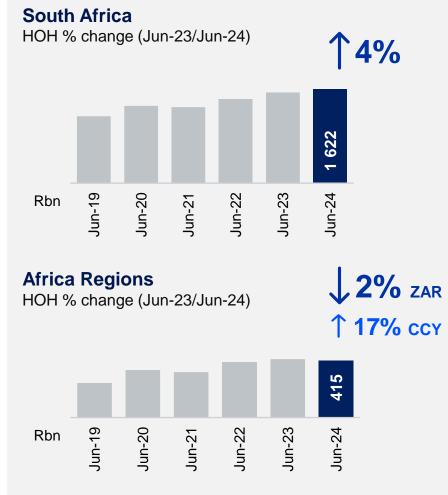
Deposits – continued growth, particularly term deposits as clients took advantage of higher interest rates





HOH % change (Jun-23/Jun-24)



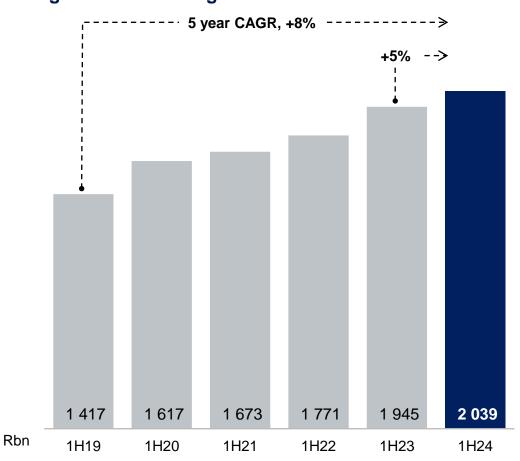




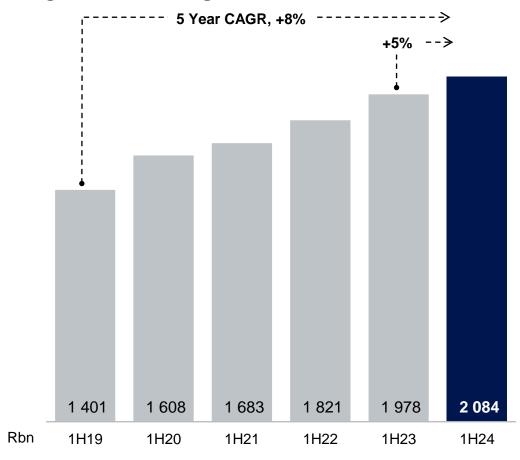
Average balance sheet – continued growth, but slowed due to the difficult environment







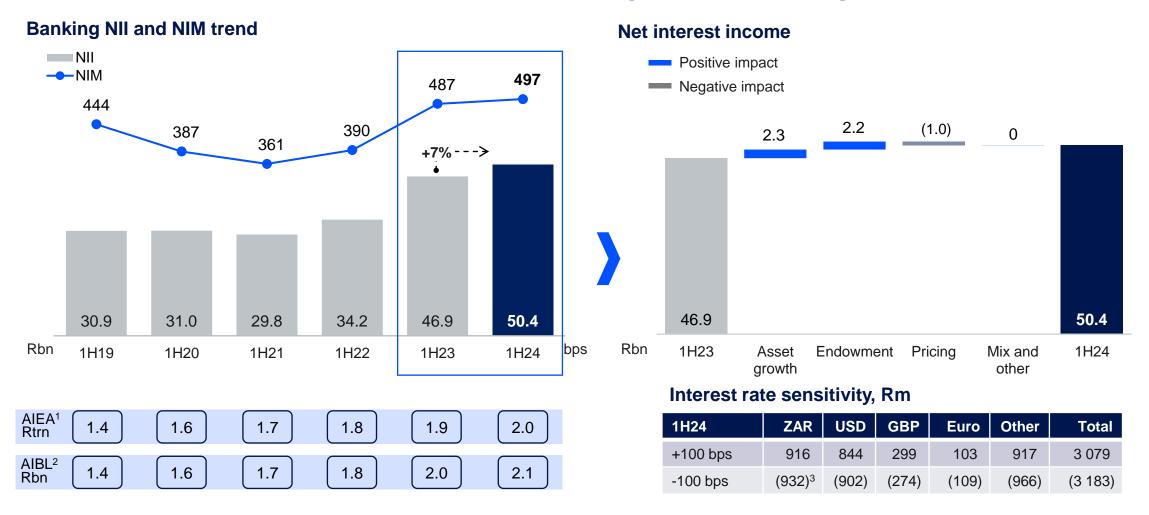
Average interest-bearing liabilities





Net interest income – margin expansion as higher interest rates more than offset tighter pricing





¹ AIEA – Average interest-earning assets, ² AIBL – Average interest-bearing liabilities, ³ Interest rate sensitivity for 100 basis point decrease in the repo rate in South Africa was R1.2bn in 1H23

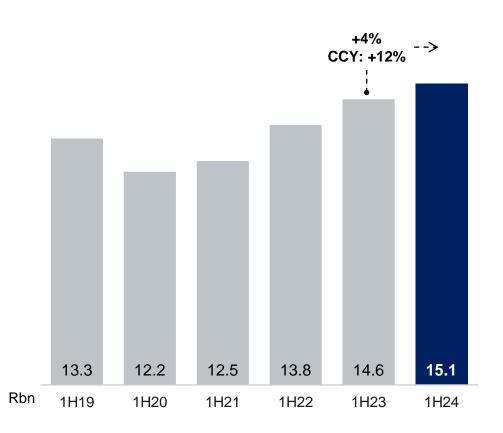


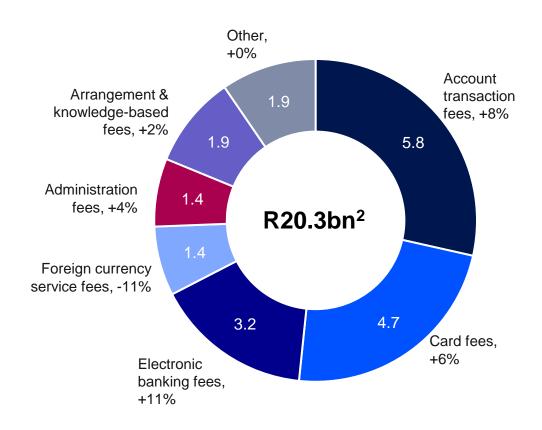
Net fee and commission – continued growth in the active client base, digital adoption and volumes



Net fee and commission revenue¹ 5-year CAGR, 3%

Fee and commission revenue, by category



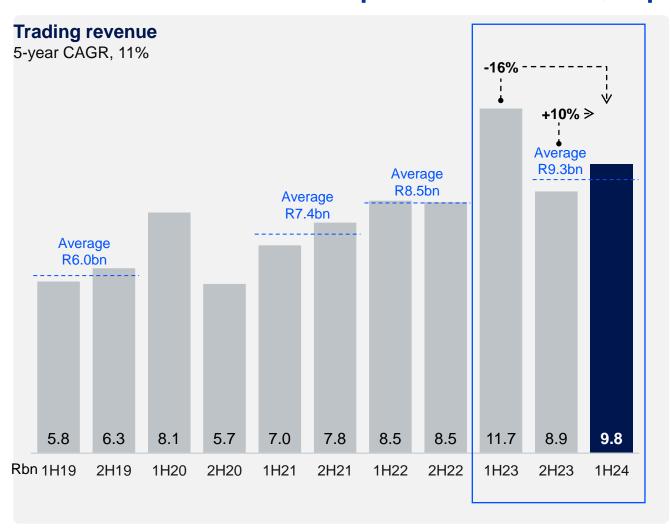


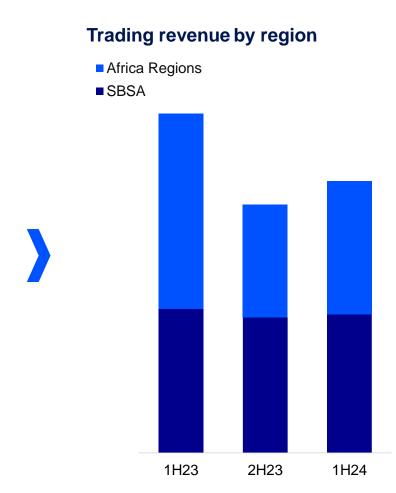
¹ Net fee and commission revenue is for banking operations, ² Excludes fee and commission expenses amounting to R5.2bn, up 9%



Trading revenue – strong underlying trend, down relative to an exceptional 1H23, up on 2H23



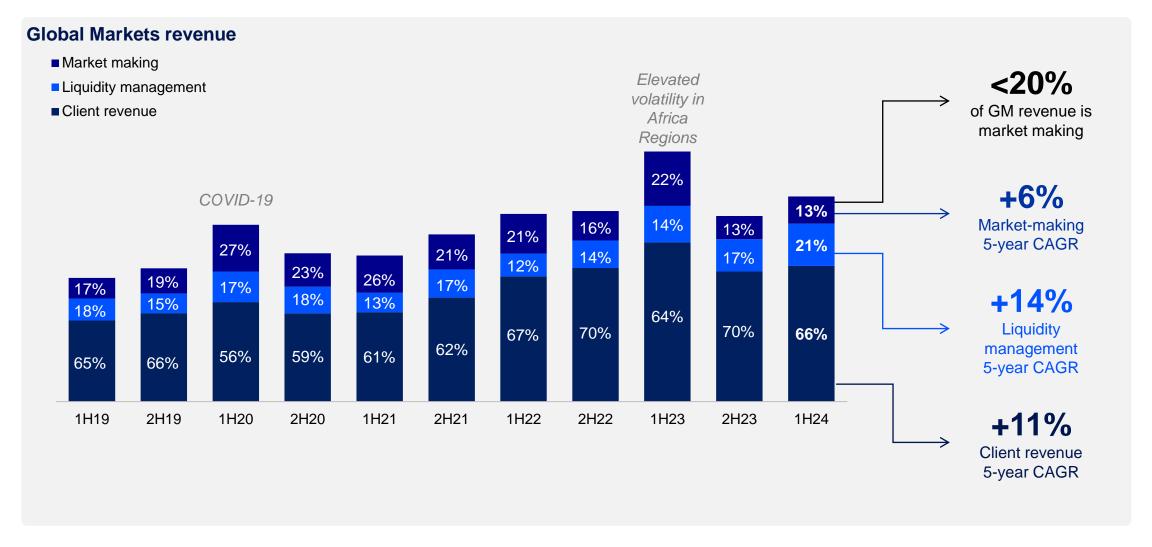






Global Markets revenue – client driven franchise

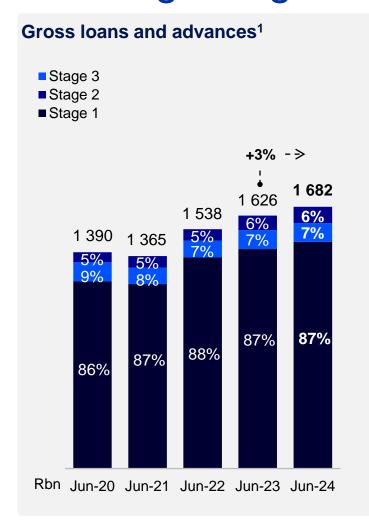


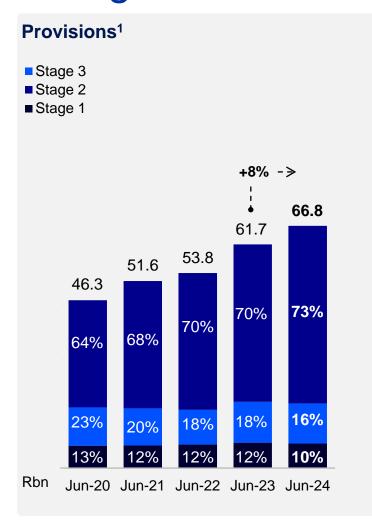


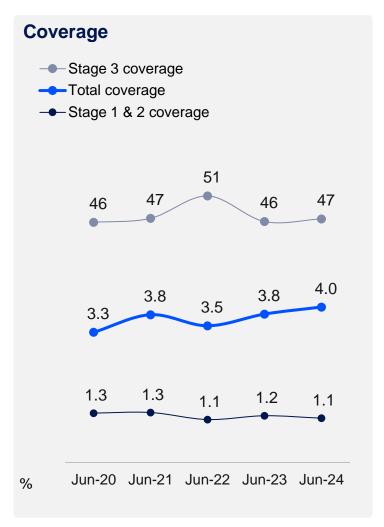


Provisions – balance sheet grew slower than provisions resulting in higher coverage







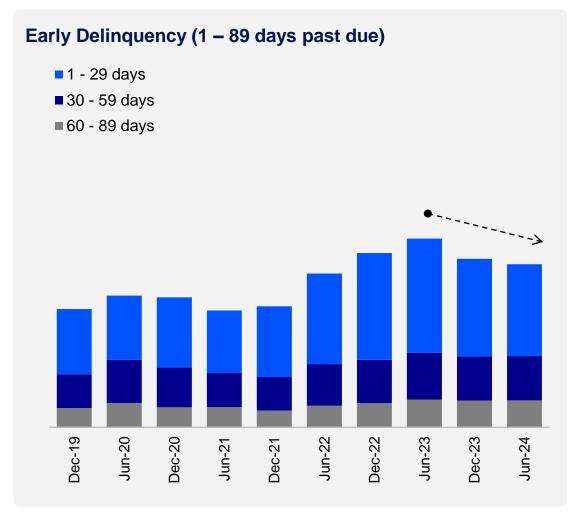


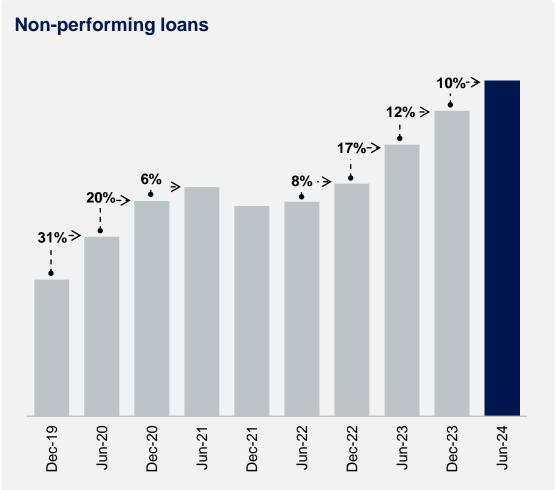
¹ Based on gross loans and advances and provisions per pages 68-69 of the 1H24 Financial Analysis Booklet



Provisions – PPB SA evidence of a slowdown in inflows



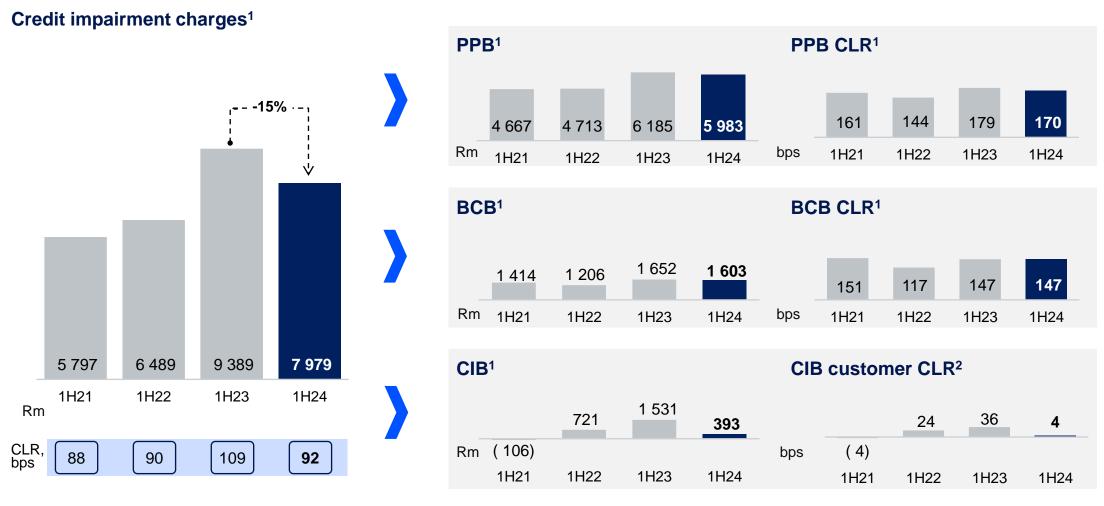






Credit impairment charges – decline driven by CIB restructures and a slowdown in PPB and BCB charges





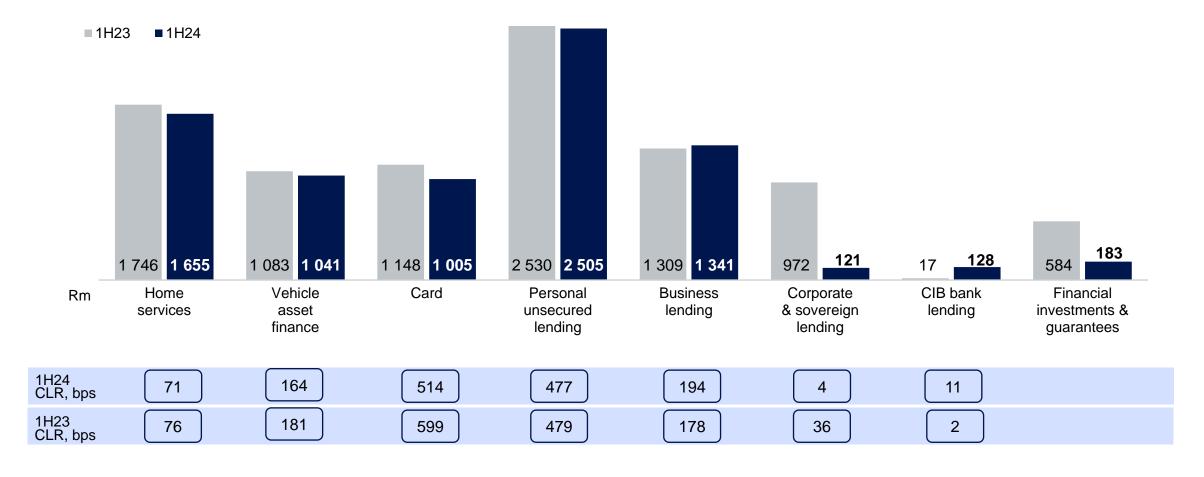
¹ Credit impairment charges for loans and advances including financial investments and letters of credit and guarantees per pages 28-29 of the Financial Analysis Booklet, ² Based on Corporate and Investment Banking customer CLR on page 49 of the Financial Analysis Booklet



Credit impairment charges – most products lower, particularly Corporate and Financial investments



Credit impairment charges

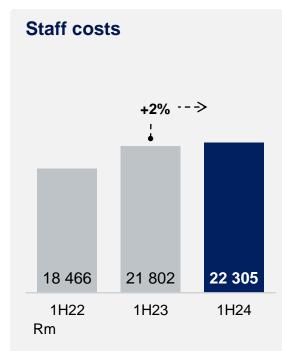




Operating expenses – disciplined cost management and currency weakness in Africa Regions, <1% growth¹

Premises

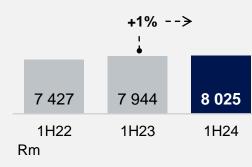




- Annual inflationary salary increases
- Lower variable remuneration in line with business performance

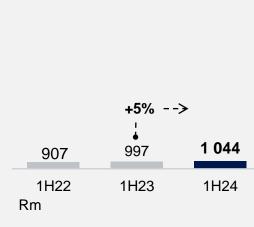
↑ **8%** ccy

Software, cloud and technology related costs, amortisation and IT depreciation²



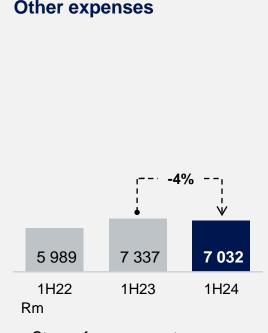
- Continued investment in software to support improvements in security and stability of client platforms
- Lower capitalised expenditure
- Higher cloud subscription costs

↑ **7**% ccy



- Above inflationary increases in municipal and utility costs
- Lower fuel and maintenance costs due to reduced loadshedding in South Africa

↑ **16%** ccy



- Strong focus on cost management resulting in lower discretionary spend
- Weaker currencies in West Africa, resulting in lower translated ZAR costs

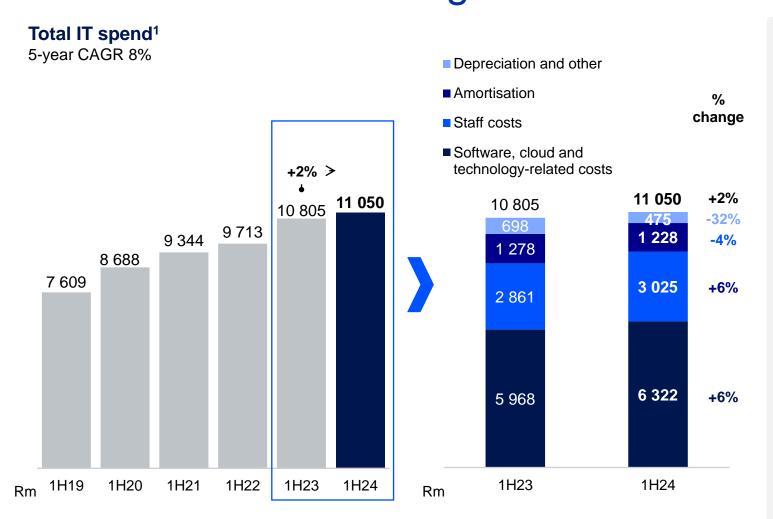
19% ccy

¹ Banking operating expenses grew by 10% in constant currency vs weighted average inflation rate of 8.3%, ² Includes all IT spend excluding staff costs per page 72 of the 1H24 Financial Analysis Booklet



IT spend – ongoing diligent "save to invest" strategy led to well-contained cost growth at 2%





Areas impacting growth

Depreciation and other

 Reduced investment in on-premises infrastructure

Amortisation

 Lower capitalised expenditure resulting from the transition to cloud-based solutions

Staff costs

Impact of annual salary increases and an increase in skilled staff complement

Software, cloud and technology-related costs

- Contractual increases on software services and increased licensing fees on client platforms
- Continued investment in security software
- Higher cloud subscription costs

↑ 2% ZAR ↑ 8% CCY

¹ Total technology spend for previous periods has been restated to align to banking operating expenses



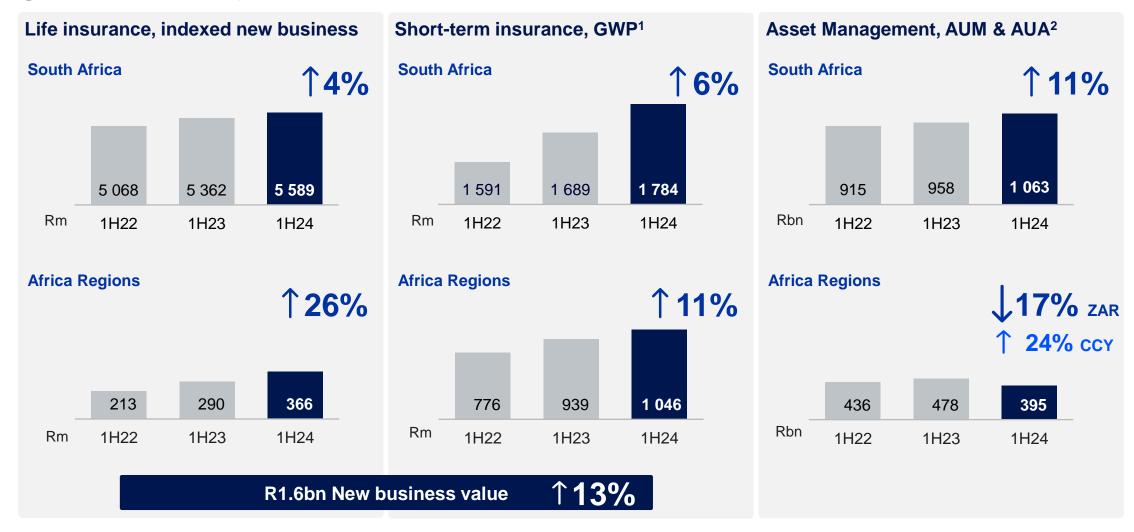
Insurance & Asset Management





IAM – increasing sales and higher margins, especially in guarantee-type products





¹ Gross written premium, ² Assets under management and assets under administration



IAM performance – improved insurance earnings, favourable shareholder portfolio, and capital actions drove ROE up



Change

	Rm	Rm	%
Insurance operations	2 131	1 853	15
South Africa	2 191	1 927	14
Africa Regions	(60)	(74)	(19)
Asset Management operations	472	584	(19)
South Africa	181	187	(3)
Africa Regions and Standard Bank Offshore	291	397	(27)
Central costs, sundry income and other adjustments	(21)	(60)	(65)
Total operating earnings (pre IFRS 17 adjustment)	2 582	2 377	9
Shareholder Portfolio ¹	195	(14)	>100
Total gross earnings/(loss) before inter-BU attribution	2 777	2 363	18
Inter-BU attribution headline earnings ²	(1 159)	(1 061)	9
Other adjustments ³	-	60	(100)
Insurance & Asset Management headline earnings	1 618	1 362	19
ROE (%)	15.5	13.4	

1H24

1H23

¹ Previously referred to as the Shareholder Assets and Exposures Portfolio, ² Headline earnings which are attributed to PPB and BCB, ³ Reversal of accounting mismatch arising on consolidation of L2D



Capital and returns

2.3



Capital – robust capital position



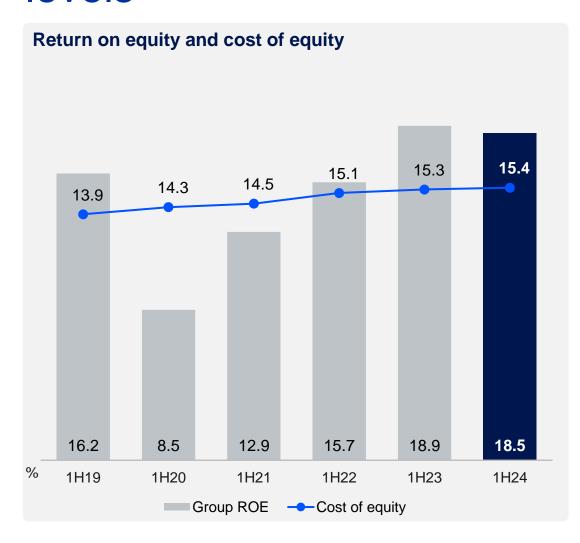


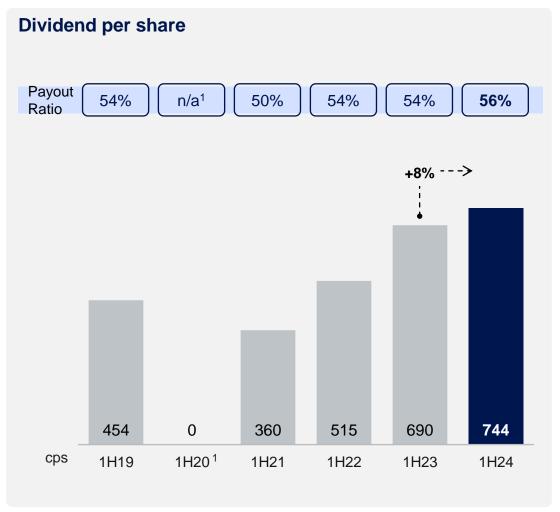
¹ Including unappropriated profits, updated target from 30 June 2024, ² Recalibrated, inclusive of Pillar 2A requirements that were reinstated by the Prudential Authority from 1 January 2022



ROE & dividends – consistently above pre-pandemic levels







¹ No 1H20 interim dividend paid as per guidance from the South African Reserve Bank



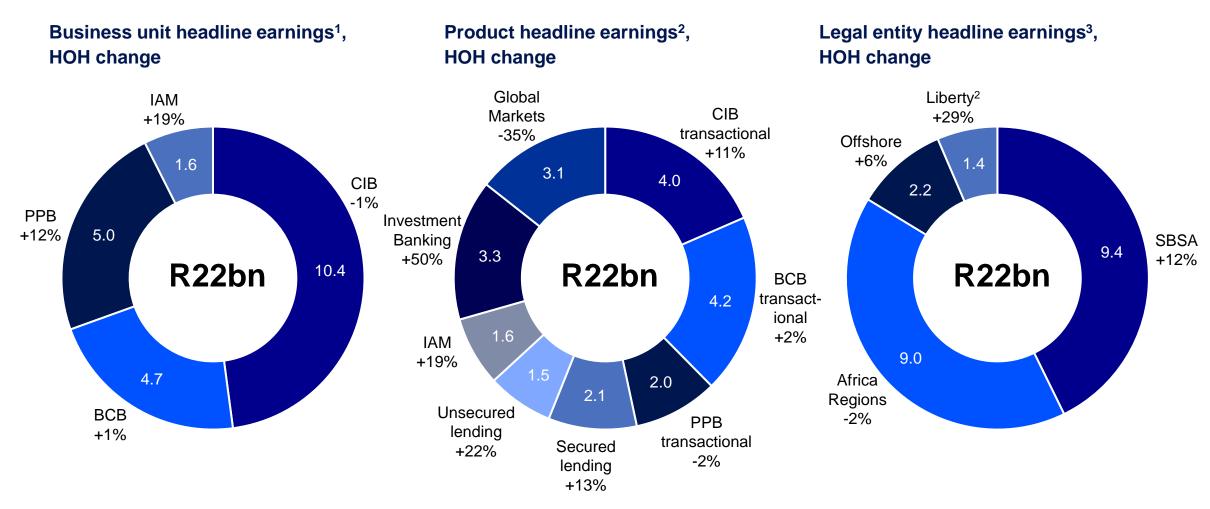
Segmental performance





SBG portfolio – well-diversified and resilient earnings



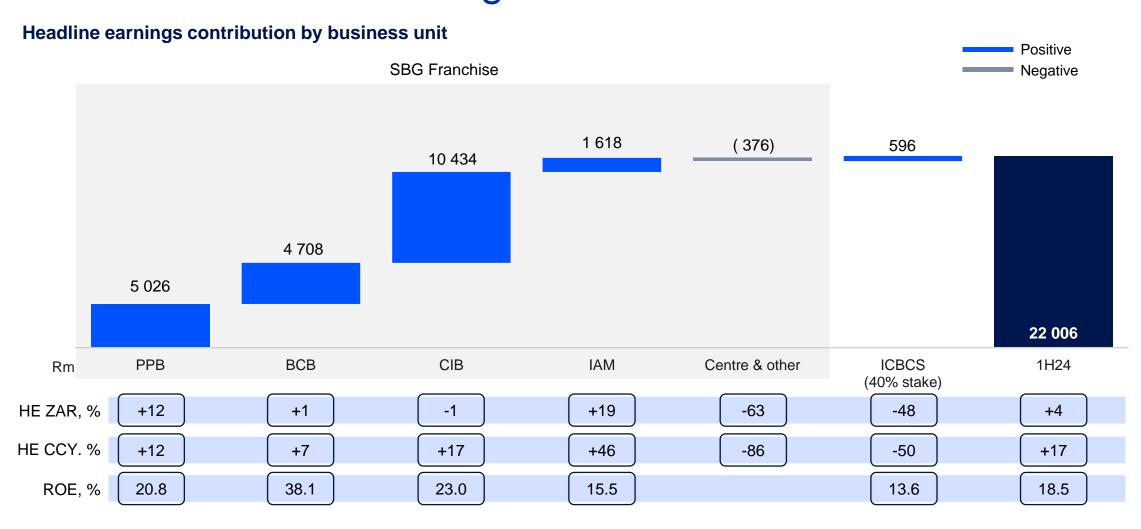


¹ Headline earnings by business unit (SBG Franchise) excluding Centre, ² Liberty includes SIL, ³Headline earnings by legal entity, Offshore is Standard Bank Offshore Group



Business units – PPB and IAM drove franchise growth; BCB and CIB flat on a high base





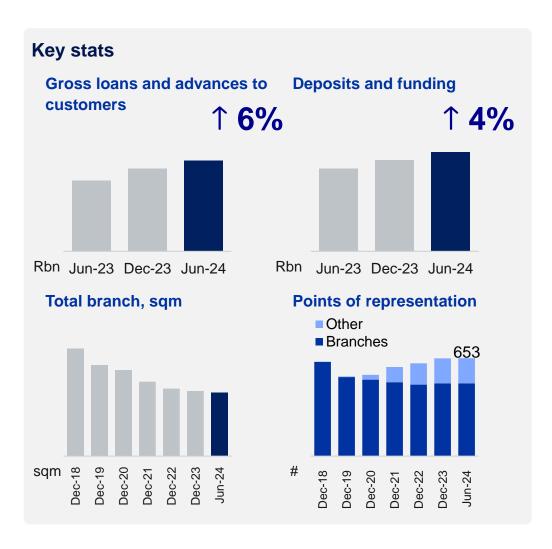


SBSA – steady franchise momentum, stringent cost control and improved credit



Net interest income
Non-interest revenue
Total income
Operating expenses
Pre-provision profit
Credit impairment charges
Headline earnings
Credit loss ratio, bps
Cost-to-income ratio, %
Jaws, %
ROE, %
CET1 ratio, %

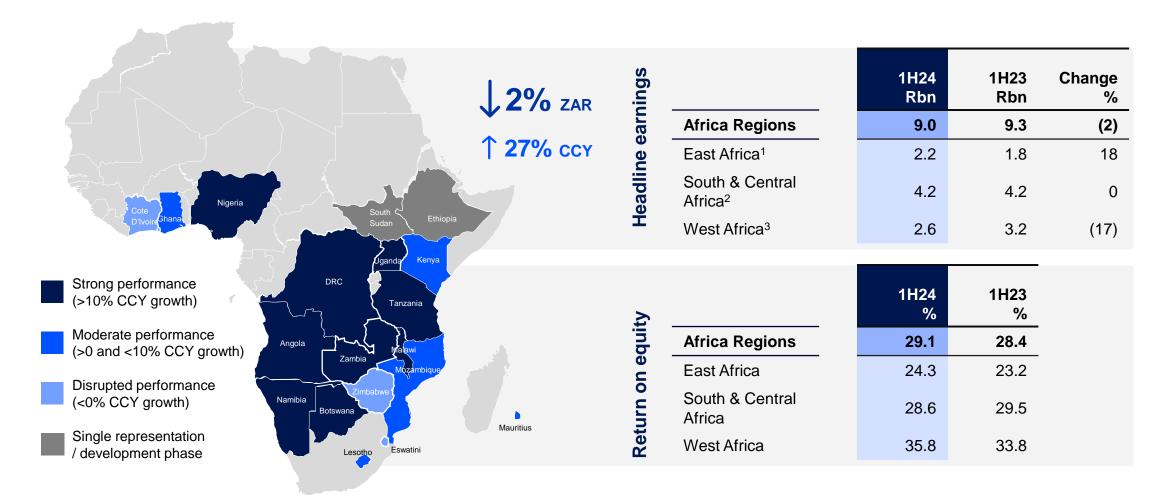
SBSA 1H24 Rbn	SBSA 1H23 Rbn	Change %
28.6	26.1	10
18.7	19.5	(4)
47.3	45.6	4
(26.6)	(26.1)	2
20.7	19.5	7
(6.7)	(7.2)	(7)
9.4	8.4	12
97	109	
56.7	57.7	
1.9	1.8	
15.7	15.2	
12.0	11.7	





Africa Regions – strong underlying franchise growth and continued accretive returns



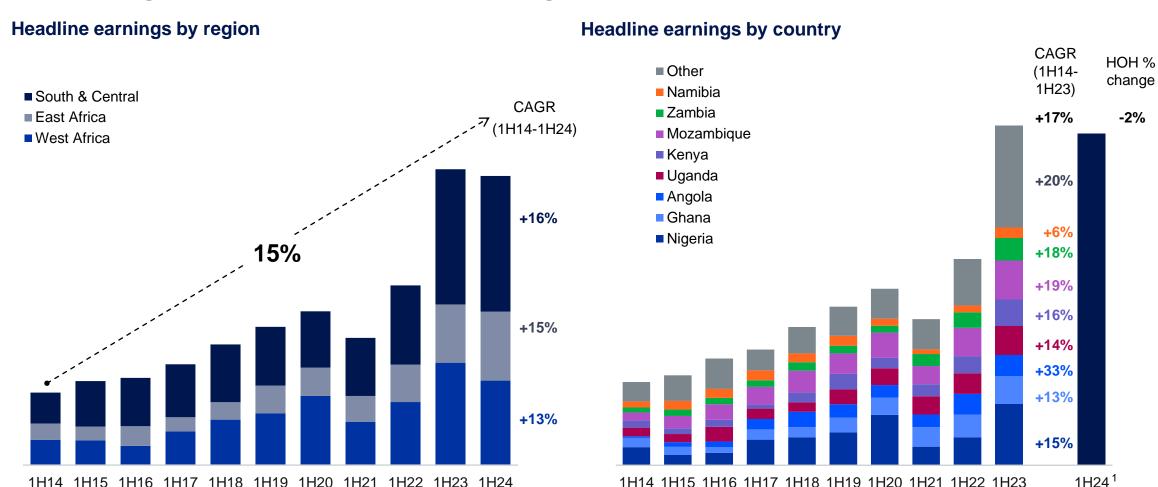


¹ Kenya, South Sudan, Tanzania, Uganda, ² Botswana, Eswatini, Lesotho, Malawi, Mauritius, Mozambique, Namibia, Zambia, Zimbabwe, ³ Angola, DRC, Ghana, Côte d'Ivoire, Nigeria



Africa Regions – diversified portfolio that has delivered robust growth in ZAR earnings over time





¹ 1H24 not split as certain Africa Regions' subsidiaries have not yet reported



Strategy and outlook



Strategy – unchanged



Our purpose:

Why we exist

Africa is our home, we drive her growth



Our strategic priorities: What we need to do to deliver our

purpose

Transform client experience



Execute with excellence

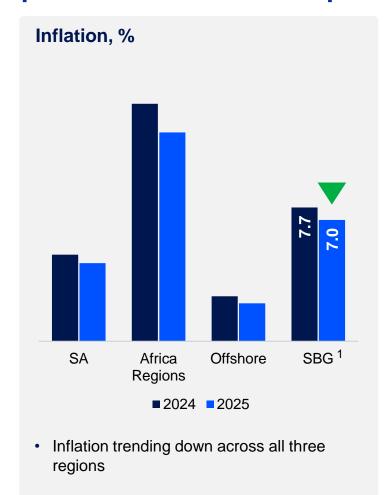


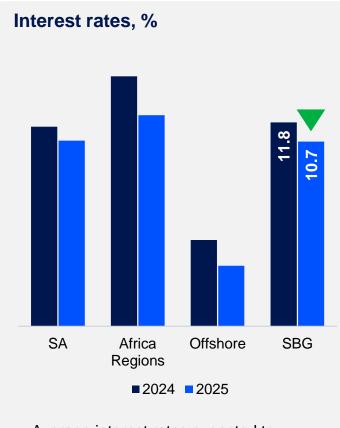
Drive sustainable growth and value

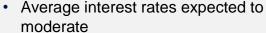


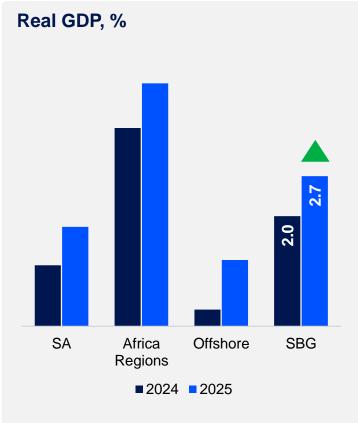
Outlook – key macroeconomic trends across our portfolio remain positive











 Real GDP growth expected to accelerate driven by an improvement in SA and UK and continued attractive growth across our Africa Regions portfolio of countries

¹SBG macroeconomic estimates calculated on pro forma weighted average basis; see Appendix for detailed estimates for key countries in the portfolio



Outlook – 2024 guidance and 2025 targets reaffirmed



	Transform client experience	Execute with excellence	Drive sustainable growth and value
Core metrics: unchanged	Banking revenue growth	Cost-to-income ratio	Return on equity
2024 guidance: reaffirmed	Up low single digits year on year	Flat to lower year on year	Inside the 2025 target range
2025 financial targets: on track to deliver	7% - 9% ¹	~50%²	17% - 20%

¹ Compound annual growth rate from 2020 to 2025, ² Approaching 50%



Outlook – fact-based optimism about Africa's prospects





Global

- Inflation slowing
- Geopolitical tensions leading to a reconfiguration in the world economy, which creates new opportunities for Africa



Sub-Saharan Africa

- Inflation and sovereign stress improving
- Africa will become the fastest growing region in the world by 2030 (currently second-fastest)
- Largest free trade area (AfCFTA) will bring significant benefits
- Attractive prospects arising from the energy transition; Africa obtaining an increased share of global manufacturing
- Africans are becoming healthier, wealthier, better educated, more urbanised, more digitally connected, and more productive both absolutely and relative to other regions



South Africa

- Inflation expected to continue to moderate
- · Sharply reduced political risk and uncertainty
- Accelerating structural reform
- G20 in 2025 presents opportunity to re-assert SA as trade centre and investment destination; natural economic hub for Africa

AFRICA IS OUR HOME, WE DRIVE HER



A leader in East Africa

- · Africa's fastest growing sub-region
- · Increasingly integrated
- · Strong existing presence
- Opportunity for growth in market shares

>5.5%
GDP growth¹

† \$5.4bn Trade flows

#1 Private Bank

- Africa's development path is rapidly expanding affluent segments
- Aspirational brand and comprehensive product offering, including offshore hubs
- PPB and IAM integration
- Opportunity for growth in presence countries

~2.8m

Target SA clients

~4.8m

Target AR clients

Leader of Africa's energy transition

- Africa's power and infrastructure deficit requires significant investment
- Strong presence in Power & Infrastructure sector
- Leader in sustainable finance with ambitious targets
- Opportunity for continued growth

\$3.4trn

Investment required³

¹ IMF forecasts, ² Trade flows from Kenya, Tanzania and Uganda to EAC (Source: East Africa Community), ³ Standard Bank estimate



Home of the BEST



PRIVATE BANK* in Africa.

PRIVATE BANKING
AWARDS 2024
AFFICA
AF

*Euromoney Private Banking Awards 2024. Authorised financial services and registered credit provider (NCRCP15). The Standard Bank of South Africa Limited (Reg. No. 1962/000738/06



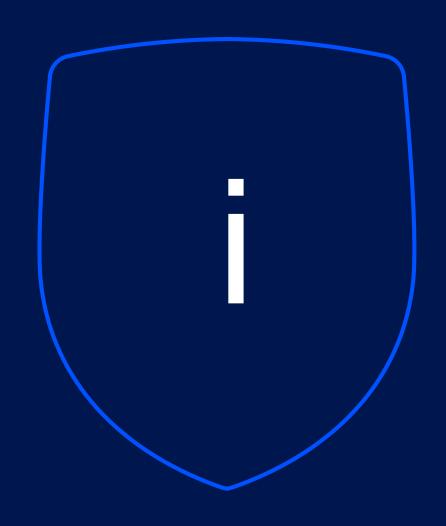




THANK YOU



Appendix –
Additional macro
& guidance
disclosures

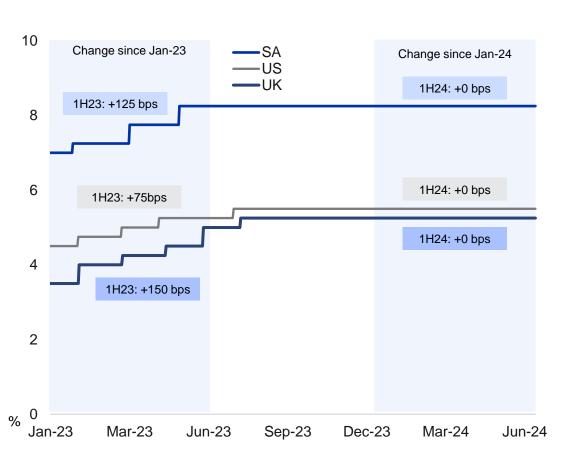




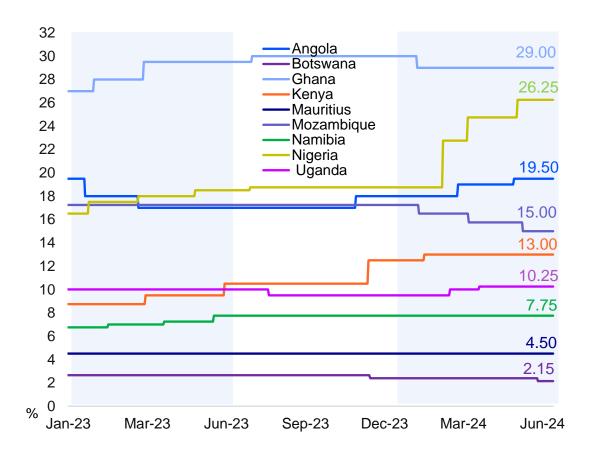
Interest rates – 2023 and 1H24



South Africa, UK & USA, %



Africa Regions, %

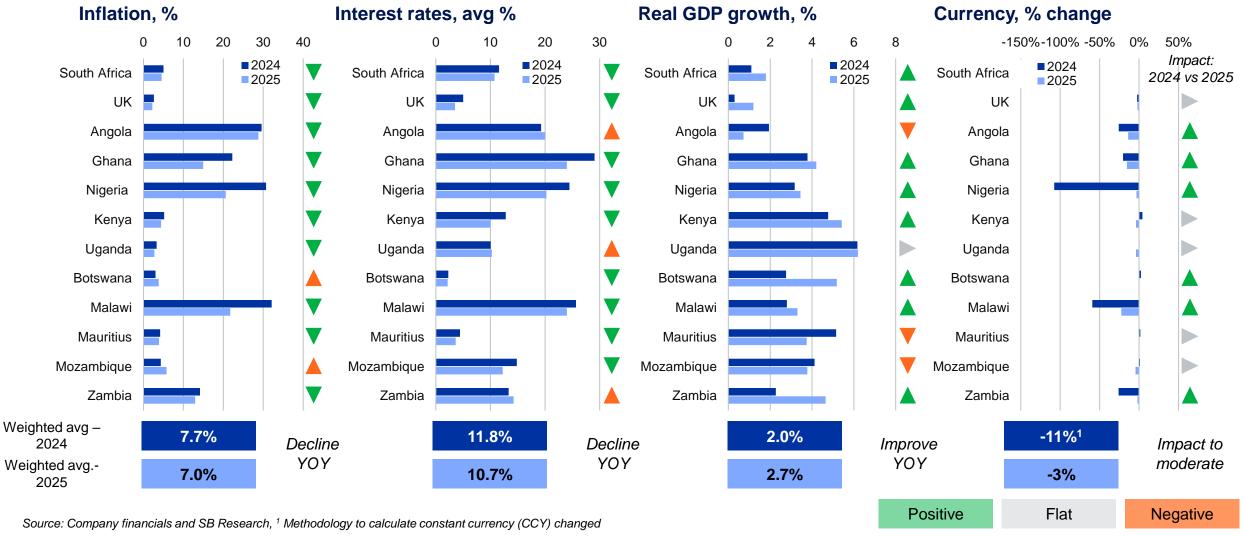


Source: Bloomberg



Macroeconomic estimates – 2024 and 2025





SBG FY24 guidance

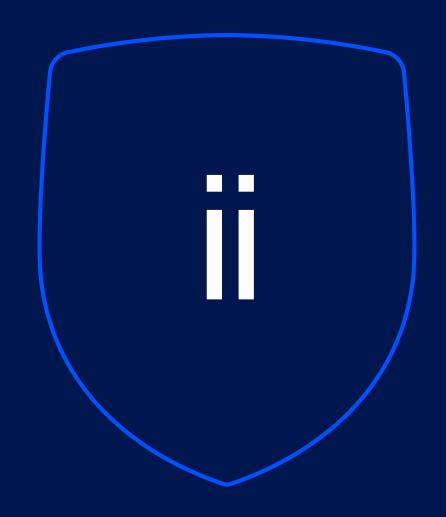


Core metrics	FY24 guidance	Key drivers
Banking total income	Low single digits	 NII and NIR revised due to change in methodology NII – up mid-to-high single digits (from up low-to-mid single digits), subject to loan growth NIR – down low-to-mid single digits (from up low single digits), subject to market activity
Banking cost-to- income ratio	Flat to down year on year	 Banking revenue growth at or ahead of operating expenses growth resulting in flat to positive jaws¹
Group ROE	Inside the 2025 target range of 17% – 20%	 Ongoing focus on capital optimisation and returns IAM ROE expected to be close to group COE
Supplementary metrics		
Credit loss ratio	At the top of the TTC ² range (70 – 100 bps)	 Subject to inflation and interest rate developments Charges expected to peak in 1H24, driven by ongoing strain in PPB
CET1 ratio	March 2024: >11% August 2024: >12.5%	Revised minimum target ratio to better align to operational management levels
Dividend payout ratio	45% – 60%	Capital generation will support distributions

¹ Jaws for Banking businesses, ² Through-the-cycle



Appendix – Additional business disclosures





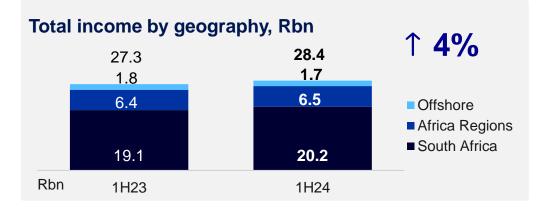
Personal & Private Banking – key highlights



	1H24 Rbn	1H23 Rbn	Change %
Net interest income	19.4	18.8	3
Non-interest revenue	9.0	8.5	6
Total income	28.4	27.3	4
Operating expenses	(15.2)	(14.7)	3
Pre-provision profit	13.2	12.6	6
Credit impairment charges	(6.0)	(6.2)	(3)
Headline earnings	5.0	4.5	12
Credit loss ratio, bps	170	179	
Cost-to-income ratio, %	53.3	54.0	
Jaws, %	1.2	8.3	
ROE, %	20.8	18.7	

Key drivers of performance

- Total income increased due to positive endowment in a higher average interest rate environment, increase in the active client base, and higher transactional activity
- Operating expenses were higher driven by the inflationary environment, continued investment in digital capabilities, and increased business-related expenses across the portfolio, offset by measures to reduce cost growth without hampering business activities
- Credit impairment charges decreased due to a slowdown in early arrears and NPLs on the back of slower asset growth and customer assistance programs
- **Headline earnings** increase underpinned by strength of client franchise

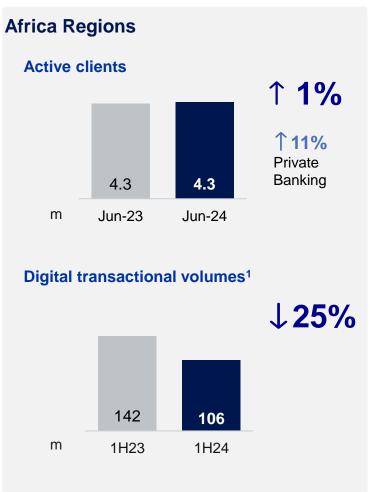


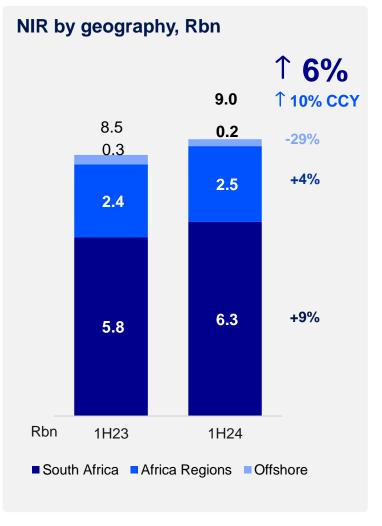


Personal & Private Banking – good franchise momentum









¹ PPB digital transaction volumes increased in Africa Regions in 1H23 because of cash withdrawal restrictions in Nigeria. Normalised for Nigeria, digital volumes would be up 25%



Business & Commercial Banking – key highlights

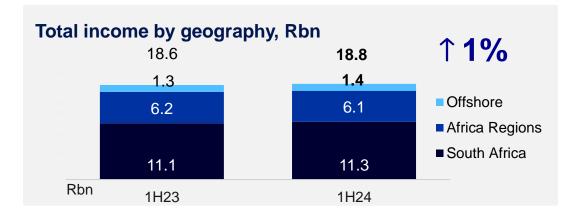


Net interest income		
Non-interest revenue		
Total income		
Operating expenses		
Pre-provision profit		
Credit impairment charges		
Headline earnings		
Credit loss ratio, bps		
Cost-to-income ratio, %		
Jaws, bps		
ROE, %		

1H24 Rbn	1H23 Rbn	Change %
12.7	12.4	2
6.1	6.2	(1)
18.8	18.6	1
(10.3)	(10.3)	1
8.5	8.3	2
(1.6)	(1.7)	(3)
4.7	4.7	1
147	147	
55.0	55.3	
0.5	11.1	
38.1	37.0	

Key drivers of performance

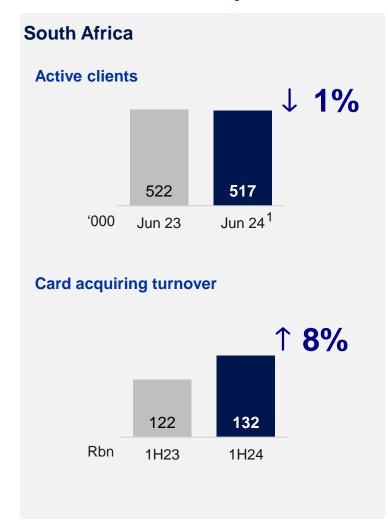
- Total income increase linked to balance sheet growth, higher average interest rates, increase in transactional activity particularly in digital banking partially offset by elevated USDdenominated fee expenses and currency translation to ZAR
- Operating expenses impacted by the elevated inflationary environment, overnight staff increases partially offset by the impact of local currency translation and lower variable-linked performance remuneration
- Credit impairment charges decline largely driven by a focused collections strategy, improved post write-off recoveries in South Africa coupled with an improved performance in East Africa
- Headline earnings supported by client franchise growth in a challenging operating environment

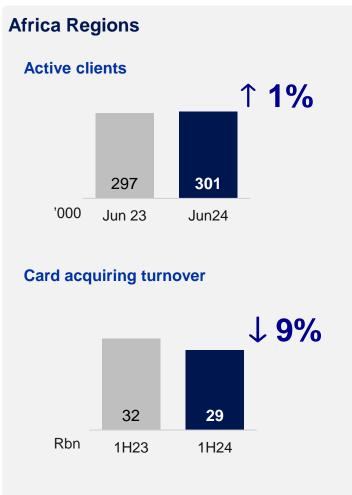


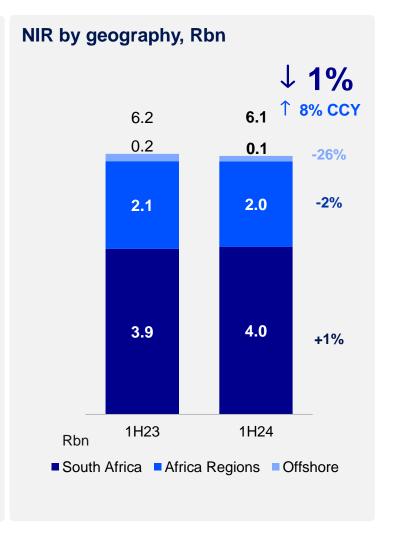


Business & Commercial Banking – Africa Regions trends dampened by currency weakness









¹ BCB SA clients decline driven by the exit of a selection of relationships which were deemed not commercial



Corporate & Investment Banking – key highlights

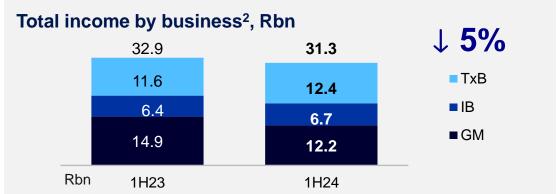


Net interest income
Non-interest revenue
Total income
Operating expenses
Pre-provision profit
Credit impairment charges
Headline earnings
Credit loss ratio ¹ , bps
Cost-to-income ratio, %
Jaws, %
ROE, %

1H24	1H23	Change
Rbn	Rbn	<u> </u>
16.7	14.8	13
14.6	18.1	(19)
31.3	32.9	(5)
(14.0)	(13.9)	0
17.3	19.0	(8)
(0.4)	(1.5)	(74)
10.4	10.6	(1)
4	36	
44.5	42.3	
(5.0)	14.3	
23.0	24.1	

Key drivers of performance

- Total income decreased as softer trading revenue, was partially
 offset by higher net interest income aligned to balance sheet growth.
 Income was impacted by the implementation of hedge accounting on
 liquid assets held in SA which shifted revenue from other gains on
 financial instruments in non-interest revenue in 1H23 to net interest
 income in 1H24
- Operating expenses were flat due to deliberate cost containment, lower performance-related incentive charges and impact of currency devaluations against the Rand
- Credit impairment charges declined due to the restructure and cure of legacy stage 3 loans and write back of prior year provisions raised
- Headline earnings declined due to currency devaluations against the Rand

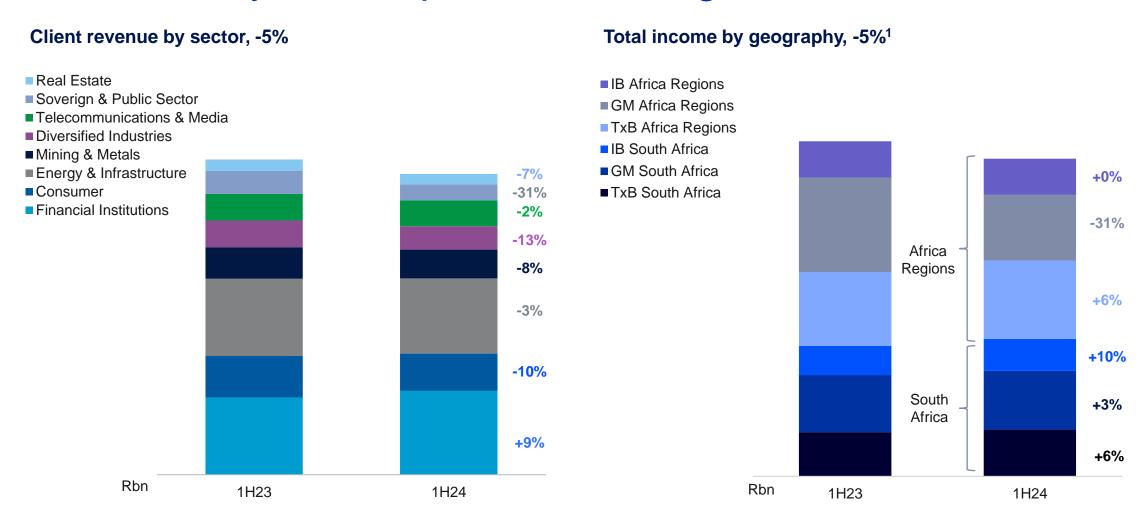


¹ CLR to customers, ² TxB – Transaction Banking, IB – Investment Banking, GM – Global Markets



Corporate & Investment Banking – client revenue diversified by sector, product and region





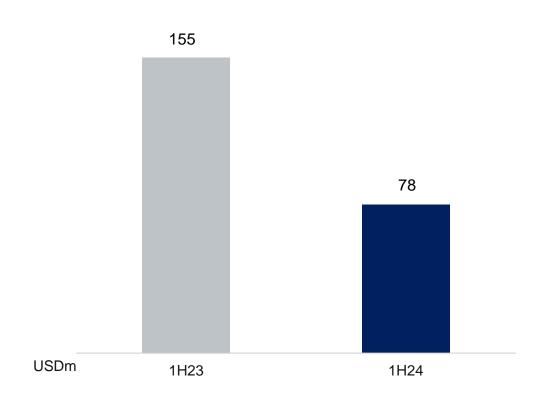
¹ TxB – Transaction Banking, GM – Global Markets, IB – Investment Banking



ICBC Standard Bank plc – declined off a high base in 1H23



ICBCS performance



SBG's share of earnings

	1H24	1H23
ICBCS earnings, USDm	78	155
@ % stake	40%	40%
SBG attributable earnings, USDm	31	62
ZAR/USD¹	19.1	18.5
SBG attributable earnings, Rm	596	1 149

¹ ICBCS attributable earnings converted at an average rate



Disclaimer – Forward-looking statements



The Group may, in this document, make certain statements that are not historical facts and relate to analyses and other information which are based on forecasts of future results and estimates of amounts not yet determinable. These statements may also relate to our future prospects, expectations, developments and business strategies and have not been reviewed or reported on by the Group's external auditors.

By their very nature, forward looking statements involve inherent risks and uncertainties, both general and specific, and there are risks that the predictions, forecasts, projections and other forward-looking statements will not be achieved. If one or more of these risks materialise, or should underlying assumptions prove incorrect, our actual results may differ materially from those anticipated. You should understand that a number of important factors could cause actual results to differ materially from the plans, objectives, expectations, estimates and intentions expressed in such forward-looking statements.